#### Preparing for Future Ports Automation: Opportunities and Challenges

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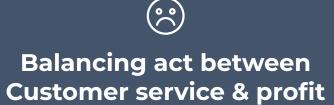


## **Terminal Throughput is at an All Time High**



**Record high throughput** 









Increased risk of human error









### **Customer Needs**

"I don't want my drivers to decide what job they do next. Rather, the TOS should tell the driver what drive to do based on certain criteria."

"I want the TOS to help me with determining how many RTGs to deploy and where so I can avoid RTG clashes, keep the productivity I need while minimizing my opex."

"I want my controllers to go from **reactive** to **proactive**. The TOS should help me by giving all the relevant information in a single graphical location so I will react to what is about to happen, as opposed to reacting what has already happened because I didn't have the information to see it coming."





## **Types of Automation**





AutoRTG retrofit	

*"I have a* **existing manned RTG terminal** and want to **reduce my cost per TEU** over my fleet"

optimization

*"I'm building a new terminal and want to use robotised* RTGs"

"I have a **existing terminal with manned RTGs** and want to transition **robotised** RTGs"







#### Manually intensive and time consuming ops (e.g. CHE-Range management)

RTG productivity



#### Limited integration of data and KPIs

(e.g. decking, RTG placement, vessel planning)

#### **Inefficient RTG utilization** (e.g. unbalanced workloads, RTG clashes)

Cost per TEU 1









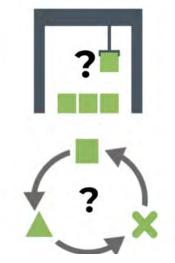
# **Optimization Challenges**

#### **Current challenges**

As a super user...



"I do not know where to start when configuring the parameters. How do I choose the parameters values?"



"It is hard to understand the **link to operations**. How does my **strategy influence the performance** of my terminal?"

"The **dependencies between parameters** are unclear. How can I **gain intuition** on the impacts of a parameter tweak?







# **Optimization Configurations**

	Scenario 1 of 3	During daytime vessel export loading operations you have three outbound containers in yard block A1, below.
		Container 01 is the next one in RTG10's work sequence.
		Container 02 is vessel load move, and your terminal considers it urgent.
		Container 03 is an out of sequence move of another kind, like gate, rail, or vessel.
		Which container would you prefer the RTG to move next?
147 1		O Container 01, to maintain the existing Work Queue
		O Container 02, to prioritize the urgent move
		O Container 03, depending on the move kind we prioritize differenetly
		Next
		Next

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### **Configurations to Fit Your Business Needs**



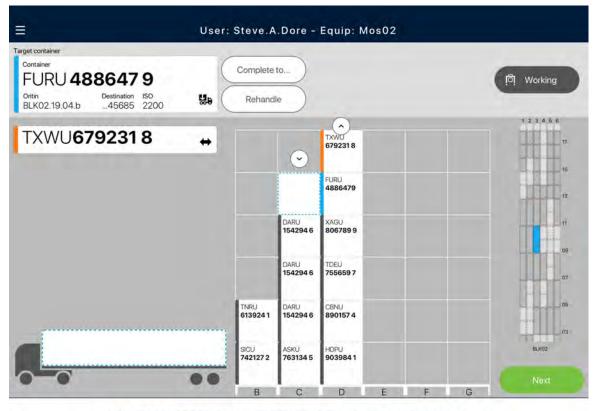


## **Increased RTG Driver Visualization**

-

6L 2L SL		60 20 94	01 03 0 Brkoz	[P]Trat
01 Contenedor TVOU5558 Origen OTR6765567	3773 9	Destino BLK02.09.04.c	iso 4400	<del>Q</del> b
02 Contenedor HBBU488 Origen BLK02.09.02.a	8013 0	Destino QC7	iso 4400	Ť
03 Contenedor TVOU445 Origen BLK02.11.04.C	6004 5	Destino QC7	iso 45G1	Ť
04 Contenedor CECU621 Origen OTR6765567	750 1	Destino BLK02.11.03.b	iso 45G1	8 <b>0</b>

Seleccionar trabajo a realizar



Lift TXWU679231 8 from BLK02.10.D.6 and place at BLK02.10.C.5







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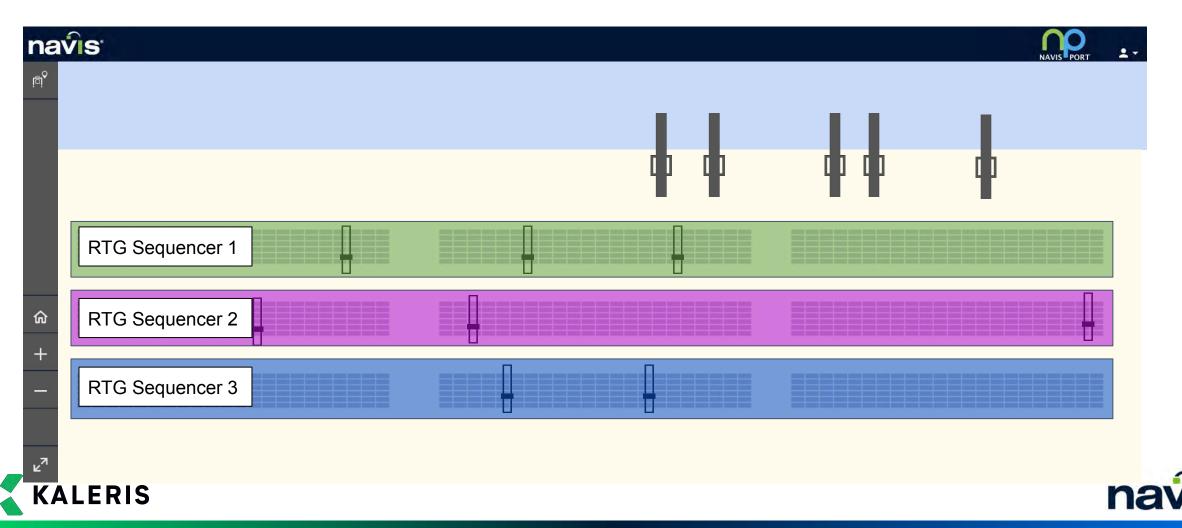
## **Increased RTG Dispatcher Visualization**



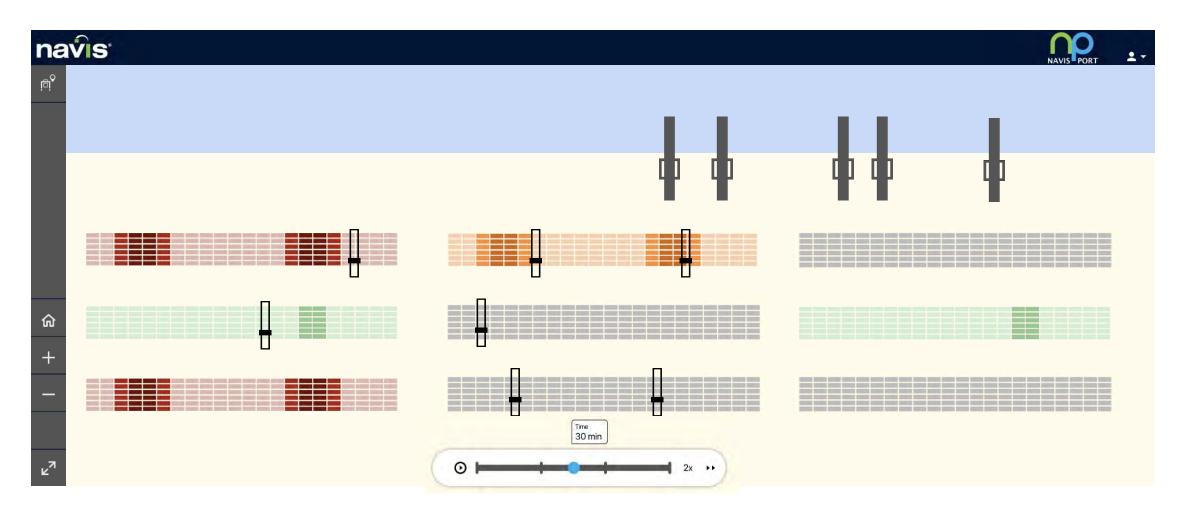




Automate RTG job and block assignment within a lane with RTG sequencer



## Visualize Upcoming Yard Busyness & Block Utilization







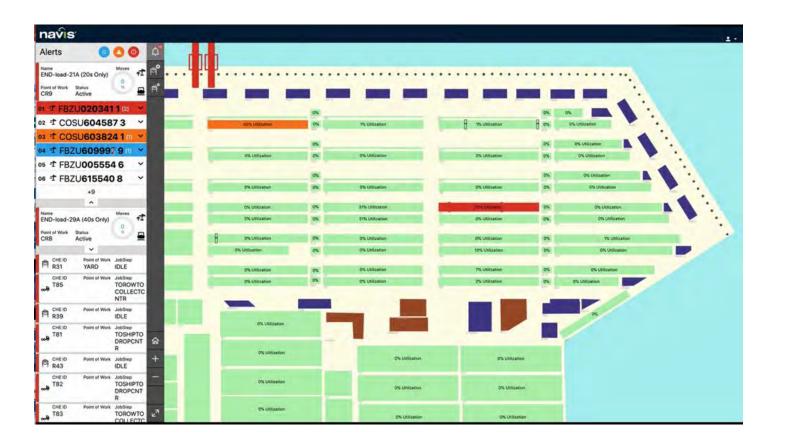
#### **Suggest RTG Lane Changes with Yard Crane Balancer**





# Manage Exceptions with Alert Notifications

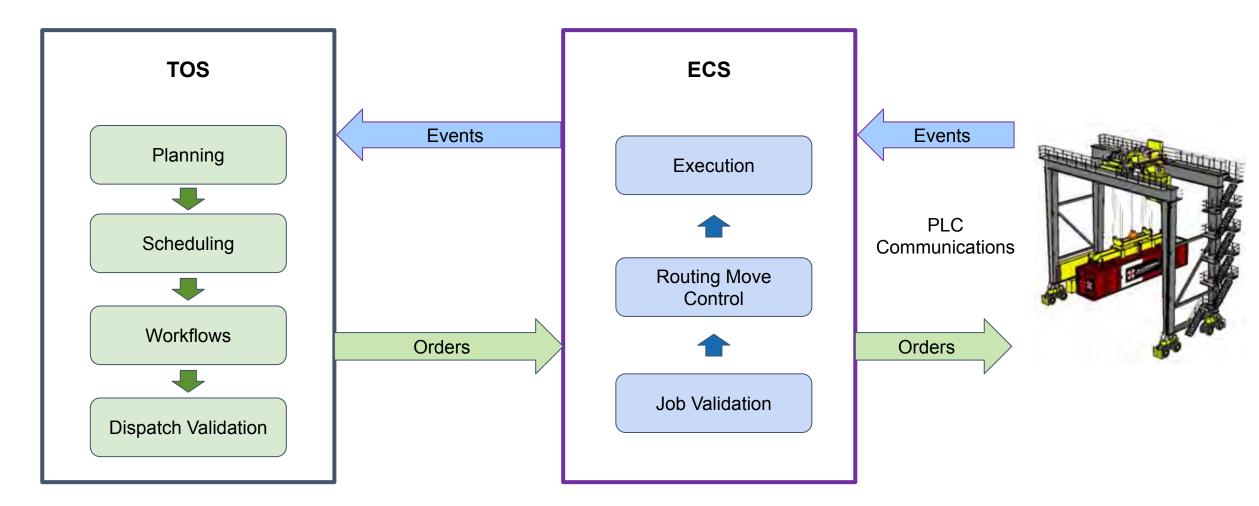
- Load work instructions late for loading
- Load reefers still plugged in yard
- Holds and permissions in active work queues
- Load OOGs in active work queues
- RTGs being IDLE for more than x minutes
- RTGs in the same jobstep for more than x minutes







## **RTG Automation Integration**

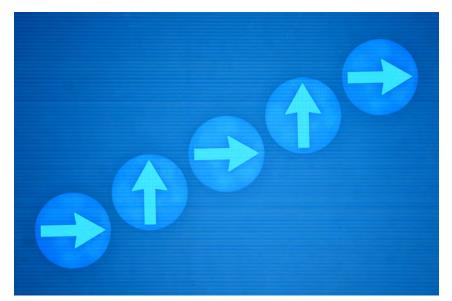






# **Every Terminal's Journey is Different**

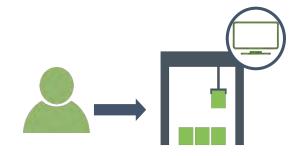
#### Supporting any stepwise deployment



What are the automation steps you are considering?







**Remote Control RTGs** 



Pooled Driver Remote Control RTGs



**Automated RTGs** 





# **RTG Optimization - A New Reality**



Increase RTG productivity leveraging AI



**Minimize driver guesswork** with automated decision making on RTG job, block and lane assignment



Promote a shift from reactive to **proactive Increase visibility and control** to adapt to changing conditions



Improve **usability** for **flexibility Incremental deployment** of technology and process changes





## **Increase RTG Productivity by 5-15%**



Get more out of your RTGs and people. Increase the useful life of your equipment and assets. Slow the frequency and need of purchasing more expensive equipment before you really need to.

**Through the N4 RTG optimization module, Navis enables customers to utilize** their RTGs and people in an optimal and efficient way, both for manned as robotic RTGs.

The RTG Optimization Suite can help you increase your RTG Productivity between 5% - 15%, depend on local circumstances







#### Tianjin Five Continents International Container Terminal (FICT)



#### **About FICT**

- 12 STS cranes
- 31 RMG cranes
- FICT automated its 31 rail mounted cranes using the Navis N4 system
- The terminal was designed with an initial capacity of 1.5 million TEU and now operating at its maximum capacity
- N4 RMG Automation has enabled operations to grow to 2.7 million TEU in 2019



#### Challenges

- Overcome single-sided dual-lane layout of each ARMG yard block
- Difficult increasing the capacity, efficiency of the terminal, and adaptability of the TOS system to side-loading process
- Changing centralized yard planning to decentralized
- Shift single ship focus operation to an optimized overall resources
- Cannot afford to have any down time



#### **RMG** Automation



#### **Results**

- Terminal adopted Automated Yard Crane Solution which allow the accessibility of remote supervision and fully operational through the modernization project
- Expert Decking + Control Room labor reduction by 1/3
- The equipping of the automation system deliver a stable performance of 30 moves per hour, 10% increase in overall production capacity, and cranes to operator ratio is reduced to 6:1
  - 35% increase in equipment utilization
  - 40% increase in ARMG productivity
  - Avg. vessel berth reduced from 23.45 to 19.15 hours
  - Number of yard crane drivers reduced from 132 to 40
  - Truck turnaround time reduced from 50.9 to 23.2 min

### **Automated TOS Solutions**









# Thank you

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