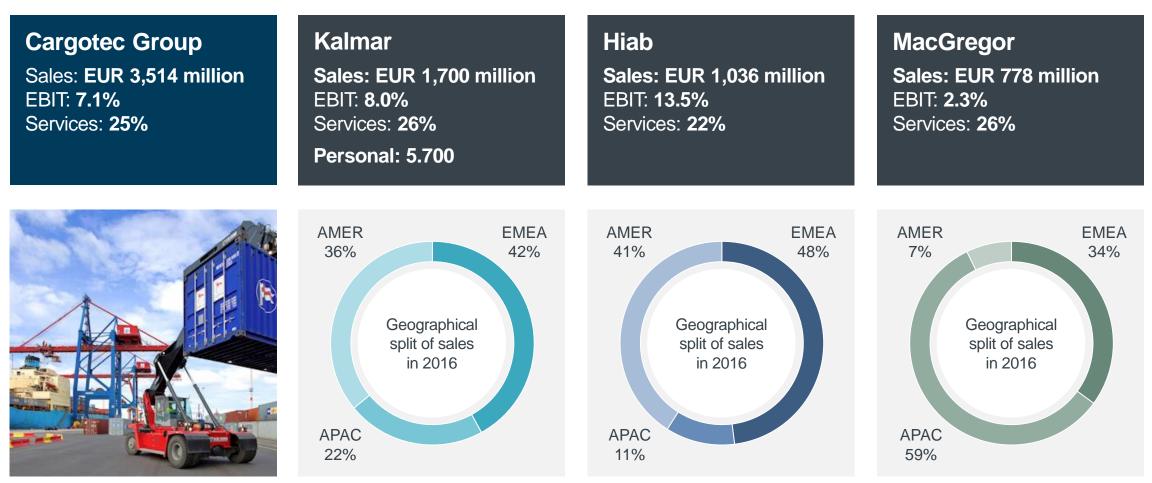
Kalmar Crane Upgrades a way to extend port cranes life Any crane, Any job, Anywhere.



Eduardo Prat, VP, Kalmar Crane Upgrades

Cargotec wants to become the leader in intelligent cargo handling

Strong global player with geographical diversification



Figures: 2016 EBIT % excluding restructuring costs





One in four container movements around the globe is handled by a Kalmar solution.



Industry trends

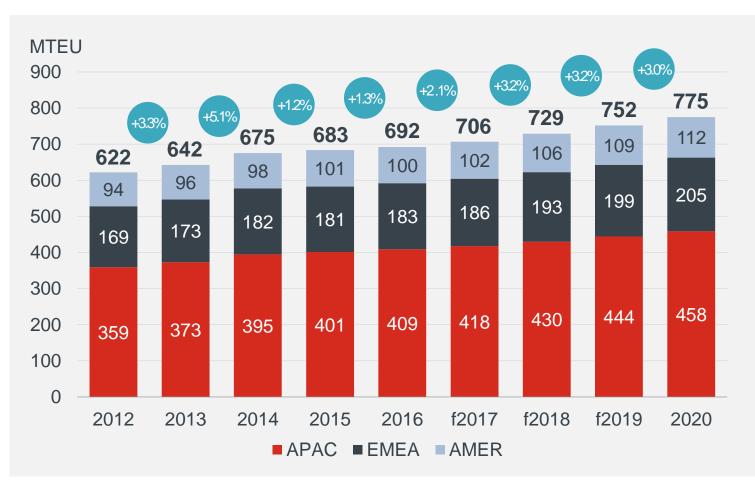


Market environment in 2016

Container throughput still forecasted to grow year on year.

Growth trend lower than in the previous decade (2-3% vs. 5-6%)

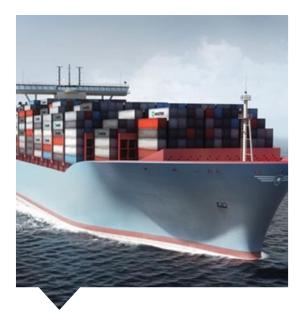
Growth from 2012 to 2020: **25%** CAGR: **2,8%**





Source: 2013-2017: Drewry forecaster Q4 2016 F2018-F2020: Drewry forecaster Q3 2016

Mega trends



Mega vessels

Efficiency demands increase as marine transport continues to grow. Larger ships require capacity improvements from port operators.

Sustainability

Strict emission requirements & growing concern for the environment increase the demand for more intelligent machines with smaller environmental impact.



Industry consolidation

New alliances between shipping lines are impacting container traffic flows and setting new efficiency standards for port operators.



Digitalisation & automation

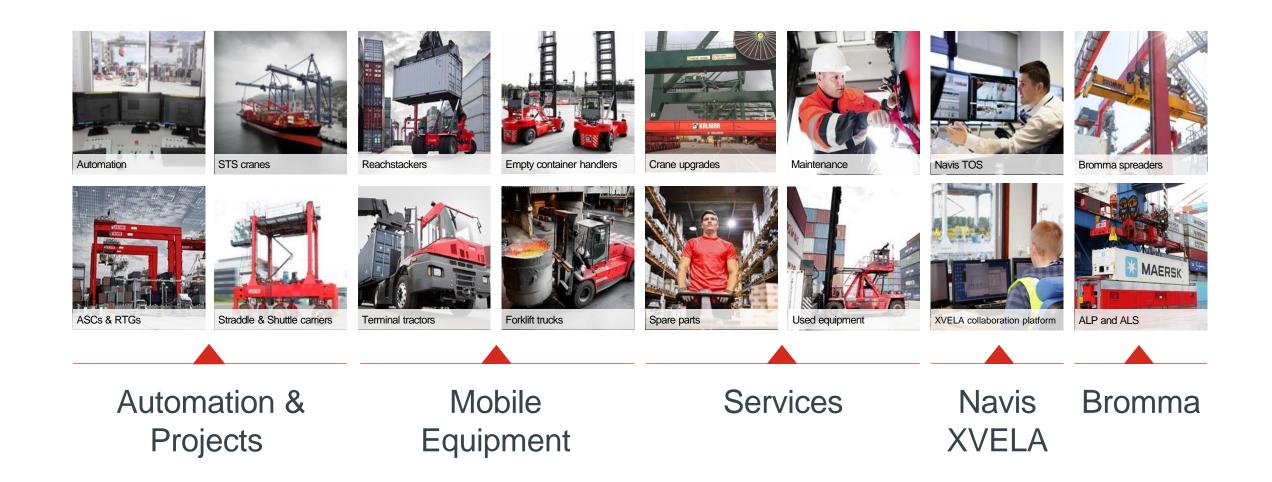
Digital and automated solutions provide new possibilities for port operators to improve efficiency, safety and sustainability.



Our complete offering



Kalmar business area solutions





Full range of manual and automated equipment and technology



First automated straddle carrier 2005

Over 100 SmartPort deployments Navis global leader in Terminal Operations Systems Global automation references Technology and Competence Centre in Tampere, Finland End to end solution with Kalmar OneTerminal



Crane Upgrades



What are Crane Upgrades?

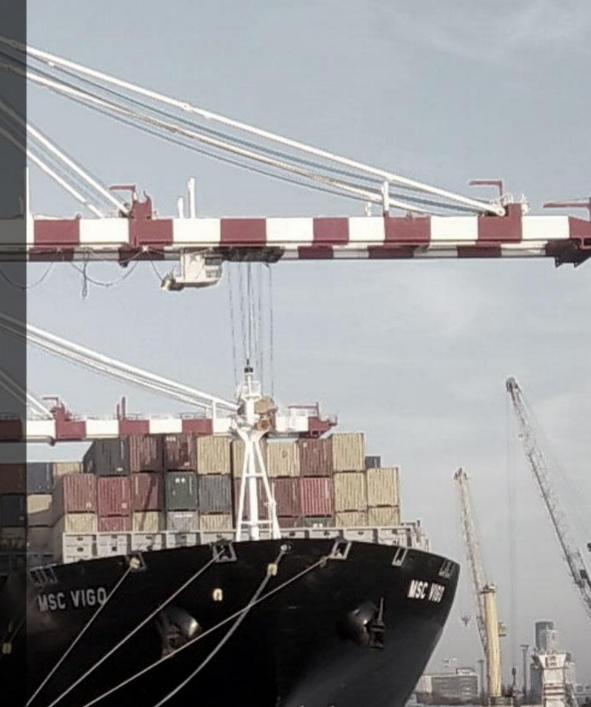
Crane Upgrades are sizeable projects that enhance the use and extend the life time of existing cranes.

They are performed on large cranes capable of lifting containers or other heavy loads in yards or ship loading/unloading operations

Typical products include STS cranes, RMG & RTG cranes, ASC cranes and straddle carriers

Upgrades aim to improve either crane productivity, safety, physical dimensioning or physical operating location

Our projects are based on over 80 years of experience and our key resources include engineering, project management and/or site management



Why upgrade?

Increasing container volumes	Challenge: increasing wear and tear for cranes Solution: inspections, repair and refurbishment
Increasing terminal competition	Challenge: increasing demands on crane performanceSolution: consultancy and inspections, upgrades, modernisation and relocation
Increasing vessel sizes	Challenge: technically competitive cranes become physically too smallSolution: consultancy and inspections, upgrades
Increasing need for sustainability	Challenge: being receptive to green values, with acceptable ROI Solution: upgrades and modernisation
SALMAR	

Kalmar's expertise covers the full range of container handling cranes.

80% of our crane upgrade projects are on non-Kalmar equipment

We mainly upgrade STS, RTG and RMG cranes as well as straddle carriers



Any crane - examples



Hong Kong

Structural visual inspection of four non-Kalmar STS cranes



Port Klang, Malaysia

Refurbishment of 14 non-Kalmar straddle carriers



Yilport, Turkey

Electrification of 18 non-Kalmar RTGs

- Installation and commissioning of pneumatic actuated automatic drive-in units
- Conductor bar system



Marseille, France

Upgrade of three non-Kalmar STS cranes

- Gantry upgrade
- SPMT relocation
- Electrical modifications



Rotterdam, the Netherlands

Upgrade of 12 non-Kalmar STS cranes

- 8-metre height increase
- 4-metre boom extension
- Stacker platform
- Lifetime extension



Buenos Aires, Argentina

Boom extension and relocation of two non-Kalmar STS cranes

 6-metre boom extension



References



TCB Barcelona – 2014 APM Group

Heightening 6 meters 3 ZPMC STS Cranes

- Total Control of the Project
- Execution the whole works on site - Safety is our priority



Port Said PSCCH – Egypt 2015

Boom Repair on a Noell STS Crane

- Complete Engineering Works
- Provide right Technical Solution
- Execution and Control of the Works
- Testing Protocol



Noatum Valencia 2015

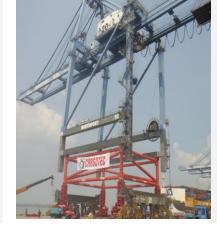
Heightening 7 meters 2 Paceco STS Cranes

- Subcontractor of OEM (Paceco)
- Skidding the cranes and execution the whole works on site - Safety is our priority

MSCTV Valencia 2018

6 STS Crane Heightening and 8 STS Boom extension Works

- Manufacturing Control
- Relocate the cranes: Skidding and SPMT
- Crane Heightening and Boom Extension Works
- Testing Protocol
- Certification of the Cranes



Port Klang-2014 Northport Malaysia Heightening 5 m.

8 Impsa STS's

- Complete Engineering
- Manufacturing Control
- Complete Electrical refurb.
- Own Jacking Device
- Execution and Control of the Works



Abidjan – Ivory Coast 2015

Repair Kalmar STS Crane after accident

- Complete Engineering Works: Survey and repair proposal
- Provide right Technical Solution
- Manufacturing Control
- Execution and Control of the Works
- Testing Protocol



Heightening and boom extension, MSCTV Valencia

Heightening with 10 meters of 6 STS cranes and 6 meter boom extension of 8 STS cranes

Engineering Manufacturing Control Relocation of the cranes: skidding and SPMT Crane heightening and boom extension works Testing Protocol

Kalmar designed a scaffolding to install to the boom working area to avoid lowering the complete boom structure to the ground Four cranes handed over to MSCTV



A wide range of upgrade services for all brands of equipment

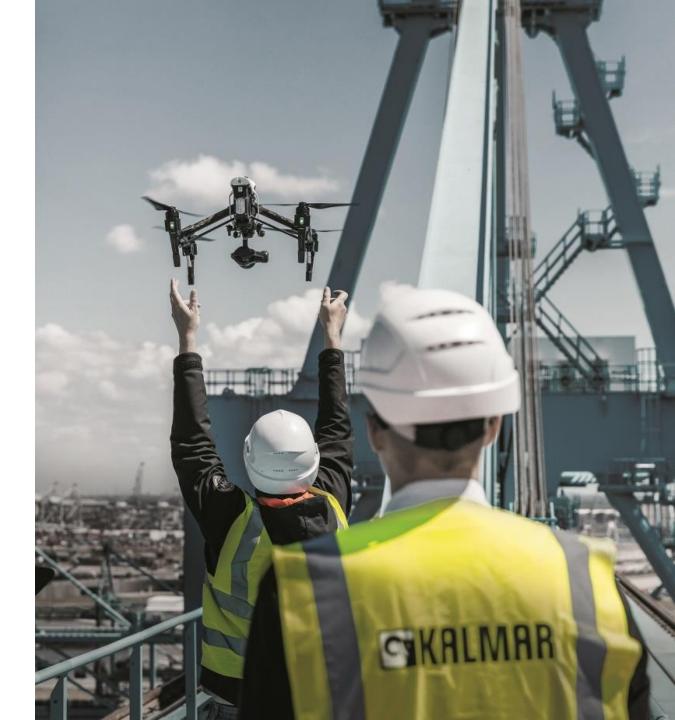
Consultancy and inspection Repair and refurbishment Relocation Upgrade and modernisation

Installation and commissioning of non-Kalmar new products

KALMAR

Consultancy and inspection

- Damage survey
- Equipment modification study
- Lifetime analysis and inspection
- Lifetime extension plans
- Planning for crane upgrade project

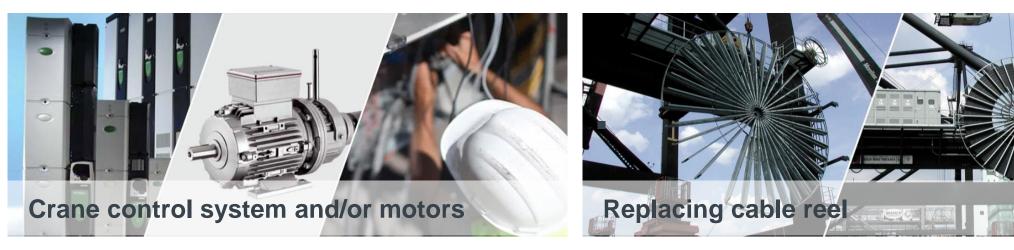




Repair and refurbishment









Relocation

- Moving cranes to another location by land, river or sea
- An increasingly popular choice as terminals adapt to quickly changing needs and seek to optimise their investments





Relocation Transport by sea

 Sea transport relocation of an STS crane





Upgrade and modernisation

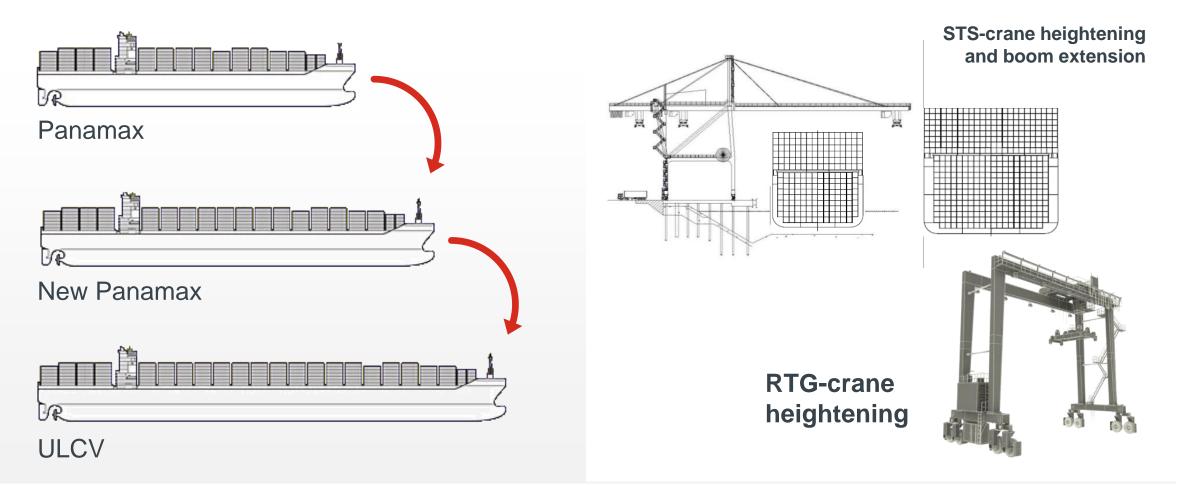
- Crane heightening and boom extension
- Modernisation of main components (control system, electric motors and cabin etc.)
- Safety additions (stacker platform, boom anti-collision and cameras etc.)
- Environmental and energy saving options (electrification of RTGs and fuel saving engine controllers etc.)

Automation and operator assisting features (spreader soft landing etc.)





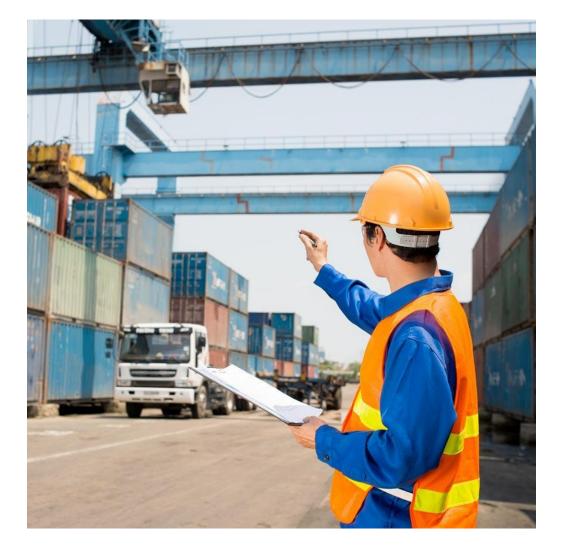
Upgrade and modernisation – growing ship sizes and volumes are met in most terminals





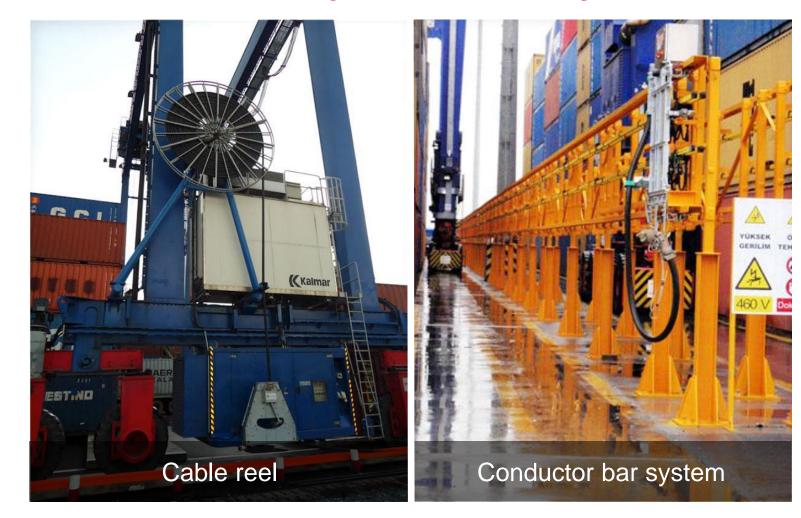
Upgrade and modernisation – budget and time indications

Budget indication (K€ / crane)		
STS boom extension	250 - 1,000	
STS crane heightening	750 – 1,800	
RTG heightening	75 – 200	
Time from order to delivery (months)		
STS boom extension	6 – 12	
STS crane heightening	6 – 12	
RTG heightening	2 – 4	
Crane out of operation (weeks)		
STS boom extension	6 – 10	
STS crane heightening	6 – 10	
RTG heightening	2 – 4	





Upgrade and modernisation – two basic ways to electrify RTG cranes



Saving of about 35,000 litres of diesel fuel per year / crane

Zero emissions, no engine noise

Less maintenance – increased availability



Upgrade and modernisation – a rapid return on investment

Savings

	Diesel Electric RTG (3,000 hours per year)	Electrified RTG (3,000 hours per year)
	18.0 litres/hour	40 kW/hour
	1.25 €/litre	0.05 €/kWh
	54,000 litre/year	120,000 kWh/year
	67,500 €/year	6,000 €/year
Approximate savings per RTG per year: € 60,000 = US\$ 75,000		

ROI expectation: 2 - 4 years (depending on the scope and fuel price)

Variables: Total container block length; conductor bar structure or cable length / Local price level for labor and hardware structures / Single or double sided connection (conductor bar) / Filtering of electric power / RTG voltage transformation / various other minor technical challenges.



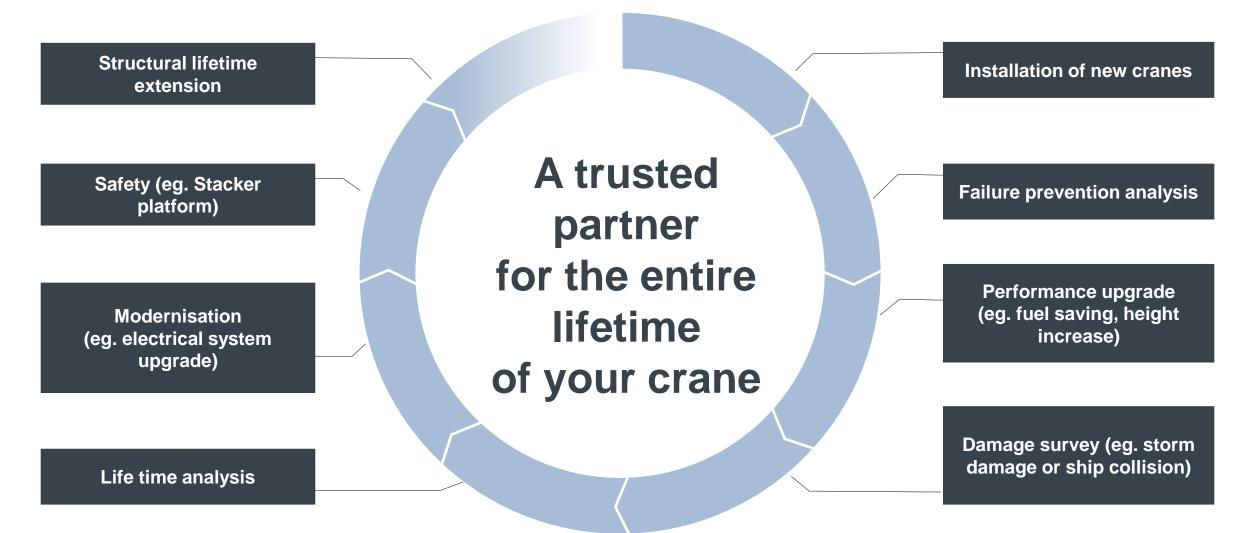
Installation and commissioning of non-Kalmar products

- Installation and commissioning of new STS cranes
- Same team to handle bunchlist and warranty work effectively





Any job





Any Crane / Any Job / Anywhere

Kalmar's global reach means that we can undertake crane upgrade projects in every corner of the world.

5 Regional Business Centres world wide

Personnel in 33 countries and sales and service in 100 countries

5,300 Kalmar professionals at your service

Anywhere

Five regional business centres that cover the world



Any Crane / Any Job / Anywhere

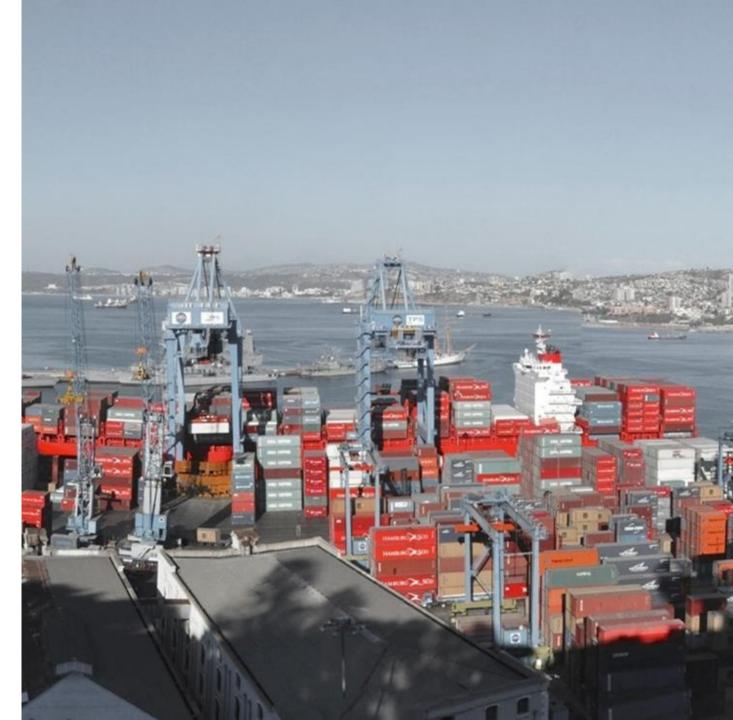
Summary

Why upgrade?

- Maximise the use of your current assets
- Handle bigger vessels/volumes
- Optimise crane performance
- Meet your sustainability targets
- Improve safety

Why choose Kalmar?

- A trusted partner with a solid track record and service mind-set
- We are a STS/RTG/RMG OEM
- Own Engineering/Equipment





Kalmar Global Crane Services Projects Maximizing port side productivity



Making your every move count.