



Carrying the weight

Logistics: core pillar of economic development

"Logistics performance – both in international trade and domestically – is central to the economic growth and competitiveness of countries, and the logistics sector is now recognized as one of the core pillars of economic development."

Connecting to Compete 2016: Trade Logistics in the Global Economy, World Bank



Country ranking

Logistics Performance Index (2018)

Country	LPI Rank	LPI Score
Germany	1	4.20
Sweden 4.05	2	
Belgium 4.04	3	
Austria 4.03	4	
Japan 4.03	5	
Netherlands 4.02	6	
Singapore	7	4.00
Denmarkes do not neces	sarily refect the World Economi	c Forum official position 3.99
United Kingdom 3.99	9	
Finland 3.97	10	

Country	LPI Rank	LPI Score
United Arab Emirate	s 11	3.96
Israel 3.31	37	
Saudi Arabia 3.01	55	
Bahrain 2.93	59	
Kuwait 2.86	63	
Egypt 2.82	67	
Lebanon 2.72	79	
Country names do not necess Jordan	arily reflect the World Economic 84	Forum official position

2.69

Syria 138
2.30



Ability to compete

Global Competitiveness Report (2018)

Country	LPI Rank	GCR Rank
Germany	1	3
Sweden 9	2	
Belgium 21	3	
Austria 22	4	
Japan 5	5	
Netherlands 6	6	
Singapore	7	2
Dennyarkes do not nece	essarily refect the World Economic I	Forum official position 10

United Kingdom 8	9	
Finland 11	10	

Country	LPI Rank	GCR Rank
United Arab Emirat	es 11	27
Israel	37	
Saudi Arabia 39	55	
Bahrain 50	59	
Kuwait 54	63	
E gypt 94	67	
Lebanon 80	79	
Country names do not nece	ssarily reflect the World Economic F	Forum official position

Jordan 84 73 Syria 138



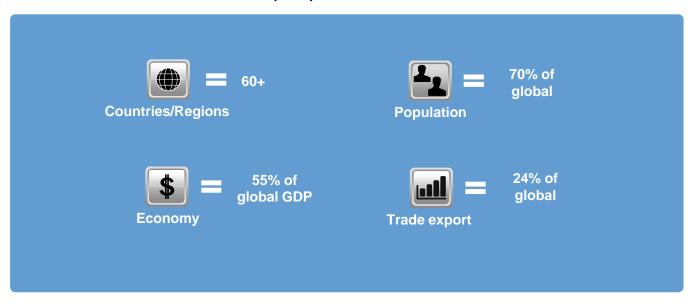
Setting nations up for success





Cross-border development

The Belt & Road Initiative (BRI)





Building digital platforms

Logistics in the 21st century



Orchestrate: Harnessing existing value flows in the ecosystem and orchestrate new value flows



Integrate: Integrating flows across the enterprise to create a single and complete view of the ecosystem



Digitize: Automating assets, actions, behaviours and processes to create flow



How we treat the planet

Environmental Performance Index (2018)

Country	LPI Rank	EPI Rank
Germany	1	13
Sweden 5	2	
Belgium 15	3	
Austria 8	4	
Japan 20	5	
Netherlands 18	6	
Singapore	7	49
Denmark es do not nece	essarily reflect the World Economic	Forum official position 3

Country numes	s do not necessarily reflect the Worl	d Economic Forum official position	J
Jnited Kin	gdom 6	9	
Finland	10	10	

Country	LPI Rank	EPI Rank
United Arab Emirates	11	77
Israel	37	
Saudi Arabia 86	55	
Bahrain 96	59	
Kuwait 61	63	
Egypt 66	67	
Lebanon 67	79	
Country names do not necessaril Jordan	y reflect the World Economic I	Forum official position

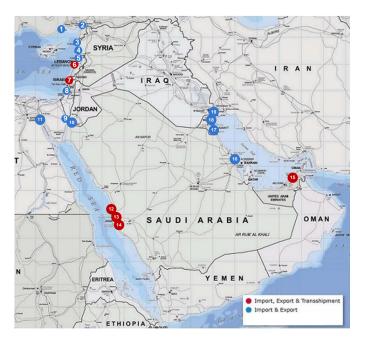
138

62

Syria



A regional snapshot



The region is quickly developing, with some countries faster than others: e.g. Israel, Kuwait, Saudi Arabia

Israel communicated the intention to serve the Arab world and started building a rail link from Haifa to reach Dammam in Saudi Arabia – Israel invests in its ports

Jordan is in a good place: geographically

Jordan logistics hub is in construction: yet no rail system, no dry ports, and no digital customs clearance process which would ease the flow of goods.

Syria and Iraq are expected to soon enter the phase of reconstruction; attracting attention and funds to build 21st century economic and logistics systems: clock is ticking

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Thank you