Port of Beira's development: Success stories and lessons learnt



Monday 22 to Friday 26 January 2018 The Ravenala Attitude, Mauritius de Moçambique s.a.

Cornelder de Moçambique

| Shareholders | : | Cornelder | 5=11 |
|--------------------|---|-------------------------------------------------------------------------|---------------------------|
| | | (67%) | (33%) |
| Started | : | October 1998 – Port of Beira | |
| Concession | : | 25 years, extendat | ole |
| Primary business: | | Port Terminal Operation | |
| Terminals | : | Multipurpose & Co | ntainer and General Cargo |
| Services Offered : | | Handling of cargo, warehousing. | |
| Employees: | | 650 own employees, + countless employees of dedicated subcontractors | |







Container Terminal



- 640m Quays.
- 10.000TEU Full container Storage Capacity.
- Current Capacity ~ 400.000TEU / year

Capacity Expansion 2010-2017

2010

- 2 x STS Gantry Crane
- 8 Reach stackers.
- 15 Terminal Tractors / Trailers.

2017

- 4 x STS Gantry Crane (2 x 65t Twin).
- 20 Reach stackers.
- 40 Terminal Tractors / Trailers

Productivity Improvements

2010

- Moves per day: ~300
- Truck Turn around: >4 h
- Vessel Productivity 10moves /hr.
- Dwell Time: ~20 days

2017

MSC DENISSE

- Moves per day: ~600
- Truck Turn around: 45min
- Vessel Productivity 40moves /hr
- Dwell Time: < 10 days

Yard Expansion

 3 Hectares additional container yard.

2017

2016

- 900 TEU of space for import containers.
- Better truck flow from the new entrance into the Terminal.

New Container Terminal entrance



- In 1998 both GC and CT Terminal used one entrance and exit of the Port
- Traffic growth has since forced CdM to invest in separate access gates.
- In 2010 was constructed a container Terminal entrance with two lanes, shared office and with limited capacity of 250.000 TEUs per year.
- CdM started construction in 2016 of a new entrance complex with 5 dedicated access lanes for cargo trucks and 2 separate *lanes for light traffic.*
- The complex will have an annual capacity of 750.000 TEU.

General Cargo Terminal



- 680m Quays.
- 15.000m2 Covered Storage.
- 150.000m2 Open Storage.
- 50.000t Bulk Cereals Storage.
- Forklifts 3-50t.
- Bagging Machines / Hoppers / Grabs.
- 2 x Mobile Port Crane.
- heavy lift cranes on hire in town.





General Cargo Terminal Main Cargoes

Main Cargoes

- Fertilizer
- Clinker
- Cereals
- Sugar
- Bulk Minerals



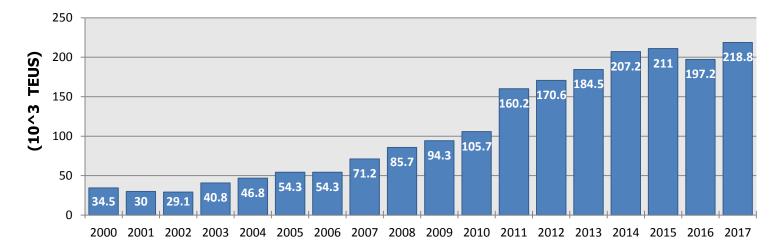




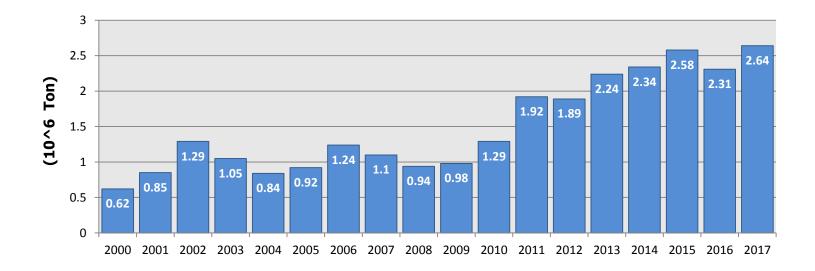


- Granite
- Equipment
- Project Cargo

Overall Cargo Volumes Containers



General Cargo



Quick Response Capability

Example: 2016 Drought Campaign

February 2016: Notification from Government Zimbabwe and Malawi of pending drought requiring 500.000t+ of Maize imports on top of normal imports.

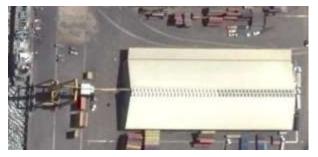




May 2016: Emergency Bulk Maize Capacity Operational

Within 3 Months:

- Converted a warehouse into a 25.000t flat cereal storage facility.
- Acquired and commissioned 2 Bulk Materials Handlers.
- Acquired and commissioned 2 tractors + debulking trailers.
- Acquired and commissioned 2 additional bagging machines.
- Installed a 12.000t Maize "Bunker".













Cornelder Project cargo experience







Multiple Project Cargo Vessels per month

- Mining washing plants.
- Cement factories.
- Power stations.
- Pipelines.

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- Construction equipment.
- SASOL Offshore drilling.
- Pande Production Site.
- Inhaminga Prospecting.

IT Investments - Better Systems EMC²

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STRUCTURE STRUCTURES

I CERECONSCRETE CONTRACTOR

2012

• Vehicle mounted computers CT

2014

 Vessel Planning System CT

2016





- General Cargo Terminal TOS.
- Automated Gates / OCR.
- Internet Portal.

Port Security







6km of hardened perimeter fence

Dedicated Security Company Specialized in Port Security replacing general Security Companies: Bio-Metric Access Control:

Test phase underway, full roll out in 2018.







Emergecy dredging and road construction



- Budget: EUR 25 million provided CFM.
- Dredging will restore channel widths of 135 and 250 meters and depths of eight and 9.20 meters.
- Once completed, it is expected Panamax-type ships of up to 60,000 gross tons.
- Currently, only vessels up to 30,000 gross tons can be accommodated.



- The rehabilitation and extension works of National Road Number Six (EN6) of 288 kilometers
- New bridge over the Pungue River
- The total cost of the project is US\$410 million.

Beira Port Community: Beyond the Terminal

- Electronic Customs System allowing quick clearance.
- Numerous Professional Vessel & Cargo Agents.
- Large Fleet of International Cargo Trucks.
- Various Bonded Warehouse & CFT's around Beira.





Obrigado







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Beira City, Mozambique