

### PORT EXPANSION: HOW TO SURVIVE IN A RAPID GROWING ENVIRONMENT

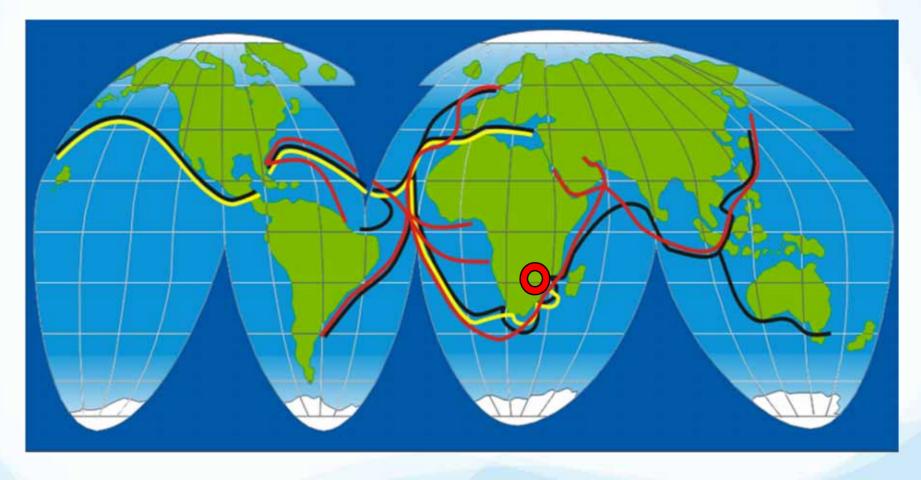
MR. PAULO MATA PORT AUTHORITY DIRECTOR AT MPDC – MAPUTO PORT 2014

## Location & Overview





### 1.2 From a macro perspective, the port of Maputo is well placed along the major shipping routes



**CRUDE OIL** 

RAW MATERIALS





### 1.3 Maputo serves a regional hinterland of other African countries



### Ports in Mozambique

1.4





- The Port of Maputo is situated in the southern region of the country
- The Port is the biggest and busiest Port in Mozambique
- The Geographical location of the port makes it an attractive alternative option for export business from South African companies



### **Geographical advantage**

1.5

	Maputo	Richards Bay	Durban
Comparative road distances			
Johannesburg (SA)	555	640	780
Witbank (SA)	395	622	533
Nelspruit (SA)	180	689	585
Comparative rail distances			
Witbank (SA)	437	819	627
Polokwane (SA)	550	935	802
Gweru (Zim)	967	1764	1684
Bulawayo (Zim)	1083	1880	1800
Matsapa (Swa)	228	544	371

- Closest Port to Gauteng industrial hub, as well as Limpopo & Mpumalanga mining regions
- Excellent connectivity to Zimbabwe & Zambia
- New customs tariff regime reduces cost of transit export from neighbouring countries





### 1.6 About MPDC Concession Information

- MPDC has the concession rights to operate the Port of Maputo and the approved *concession period ends in 2033* with an option to extend for a further 10 years
- The total concession area is 140.6 ha with an additional 5 500 ha being available for expansion
- An *approved Port Master Plan is in place* to ensures that growth initiatives are implemented in a planned and structured manner
- A *Rail Master Plan have been developed* to enable the growth initiatives contained in the Port Master Plan



### **Historical Volume Growth**



1.7

## The challenge and the Strategy





### A look at the past – In 2012

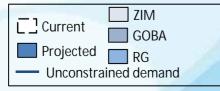


- A market opportunity for Coal, Magnetite, Ferrochrome, Chrome, Containers and Sized Coal was identified;
- It was defined an aggressive marketing strategy, within the 5year strategy;

#### BUT

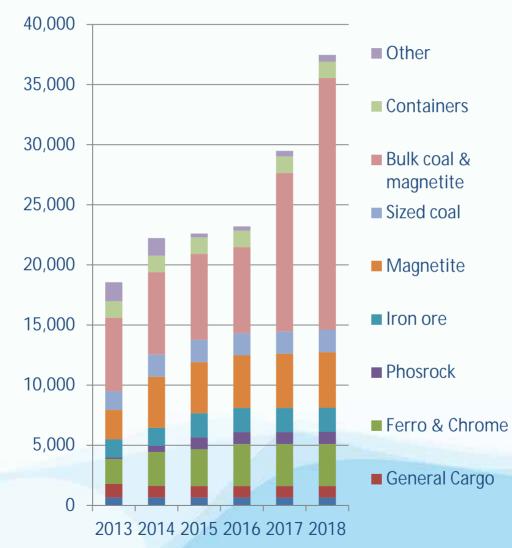
 Demand exceeded capacity, so providing additional capacity meant infrastructure works.







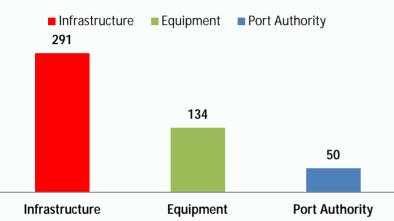
**Volume Total** 







#### Investments 2003 - 2013 (US \$ Millions



- At the beggining of the concession period, MPDC forecasted an investment of US\$ 56m.
  - After 11 years (2013), a total of US\$ 475m were invested in the port.
  - The current Port Master Plan includes additional investment plans of US\$ 2.0 billion by MPDC and its subconcessionnaires (until 2033).





## A closer look at the investments





### **Car Terminal Expansion**

- Previous capacity: 52.000 units
- Current capacity: 202.000 units
- Total Area at present: 48,143m2





### Chrome Terminal Expansion – Ferrochrome and Chrome Ore

- Previous capacity: 1,1 m/tons
- Current capacity: 2.3 m/tons



### New Chrome Terminal – Chrome Fines & Concentrate

#### **Chrome Concentrate**

- Additional capacity provided: 0,7 m/tons (16 000 m2)
- Future additional capacity : 1.5 m/tons (28 000 m2)





Current capacity: 2.8 million tons

• Future capacity: 3.5 million tons



### **New Container Depot - MICD**

1.5 km Gate to ontainer Terminal Gate Star # Warehouse 8 000 m<sup>2</sup> • Empty container stack area: 2 000 TEU's Google Full containers stack area: 300 TEU's • Bulk stack area : 9 000m<sup>2</sup>





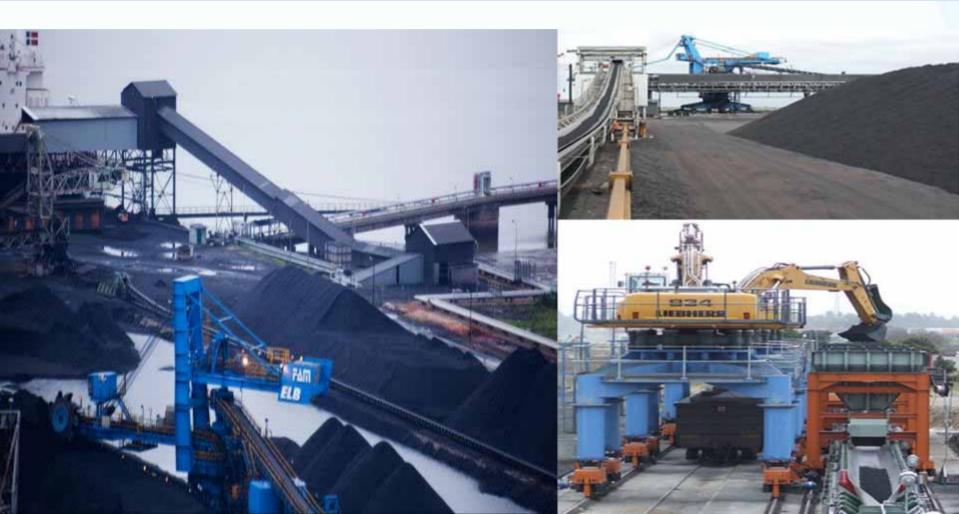
Current capacity: 150 000Teu's
Euture capacity: 200 000Teu's

• Future capacity: 300 000Teu's





- Current capacity: 7.5 million tons
- Future capacity: 20 million tons





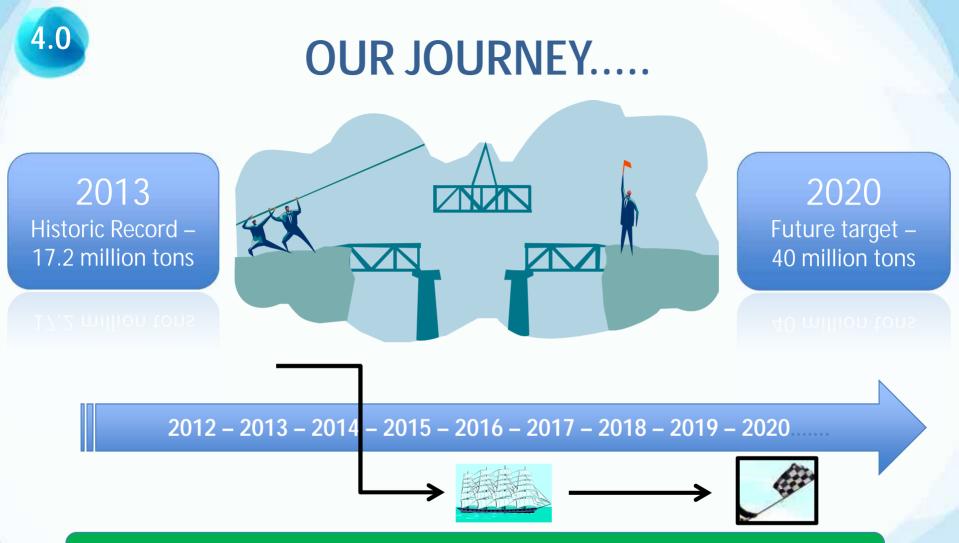




Strategies to cope with a rapid growing environment







#### **UNDERPINNED BY AN AGGRESSIVE STRATEGY & SOUND GROWTH INITIATIVES**



#### Jurisdiction area earmarked for future development





### 4.1 Berth occupancy





### 4.2 Ensuring cargo flow

- Other landside and waterside infrastructures:
  - ✓ Road rehabilitation
  - ✓ Berth rehabilitation
  - ✓ Gate expansion
  - ✓ Focus on efficiency
- Engaging with customers and understanding their own expansion plans
- No long term storage
- Working closely with rail, establish strong partnerships
  - ✓ Maputo Corridor JOC
  - ✓ Rail/Port Joint Committees
  - ✓ Government support
- Understanding the supply chain, partnering with other regional ports
  - ✓ MoU with TNPA
- Investment in equipment (waterside and landside) and extensive training program



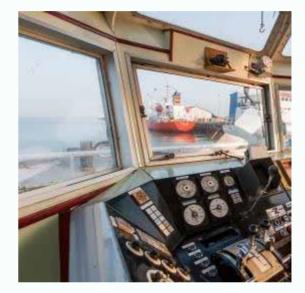
### 4.3 Way forward – 2015/2016

#### • INFRASTRUCTURE:

- ✓ Dredging of berths (maintenance)
- ✓ Channel Dredging -14m
- ✓ Car Terminal Phase 3
- ✓ New Nothern Boundary Road
- ✓ New Wind & Dust barriers
- ✓ Phase 5 Chrome Slab
- ✓ Container terminal expansion
  - New Rail terminal

#### • EQUIPMENT:

- ✓ 2 X Mobile Harbour Cranes
- ✓ 2 x back-actors
- ✓ 2 x Excavators
- ✓ Forklift replacement
- ✓ Automated cargo systems



#### **INVESTMENT = US\$ 355 MILLION**



### 4.4 Initiatives planned for 2016 to 2020

#### • INFRASTRUCTURE:

- ✓ Matola Coal Terminal Expansion Phase 4
- ✓ Container terminal expansion
  - Additional yard capacity
- ✓ Definitive bulk terminal
- ✓ Rehabilitation of arrival/departure rail yard
- ✓ Internal rail shunting model
- ✓ Sugar Terminal Expansion

#### • EQUIPMENT:

- ✓ Mobile Ship Loaders
- ✓ Link belts for stockpile area
- ✓ 2 x Back-actors
- ✓ 12 x tractor trailers
- ✓ 24 x skips



#### **INVESTMENT = US\$ 328 MILLION**

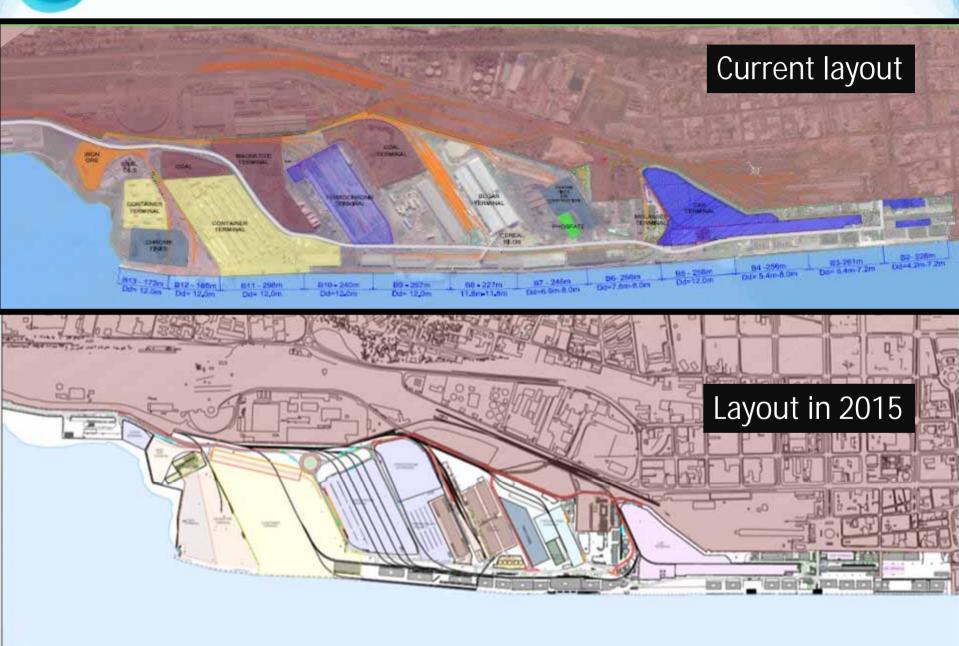


### 4.5 Channel dredging to -14m CD

It will allow the port to receive panamax vessels with 80 000 DWT and that make a direct connection to the far east, becoming as competitive as other ports in the region



### 4.6 **Future Port layout**



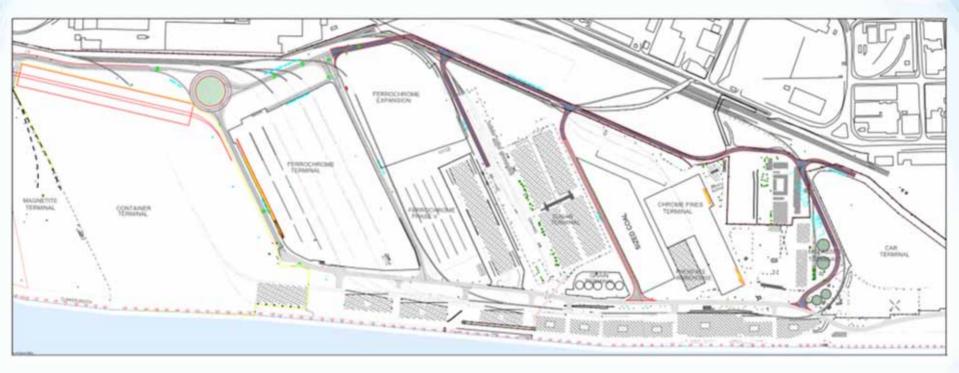
### 4.7 Future Port layout - Matola



Expansion of Coal and Magnetite Terminal (TCM)



### 4.8 Northern Boundary Road



- Port traffic management
- Length: 2.5Km
- Investment: US\$ 6m



### 4.9 Efficiency Improvement Initiatives



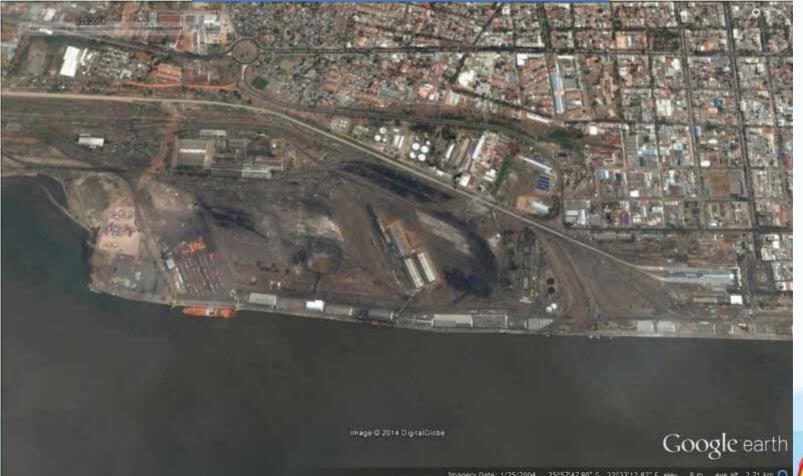
The Mobile Cranes will deliver a loading rate of 1 000 tons per hour







### **JANUARY 2004**





Imagery Date: 1/25/2004 25%5747.80\* S 32%33'12.82\* E elev 8 m eye at 2.71 km 🔘



### OCTOBER 2014







# Our journey continues....

### **Muito Obrigado!**

