

Using Real Time IT to Deliver Operational Efficiency at Bulk Terminals



About DBIS

Delivering complete software solutions for the bulk supply chain







DBIS has extensive references in the region

- Four sites for Grindrod Terminals Richard's Bay, Maydon Wharf plus GML and TCM in Maputo
- Transnet Port Terminals Saldanha Bay iron ore terminal export terminal serving Kumba and Assmang and exporting 65 million tonnes per annum
- Nectar Group Coal Terminal in Biera



IT in bulk terminals

What we see and what needs to change



A typical situation



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System Disconnection



DBIS

This results in

- 50+ different spreadsheets, mostly maintained by hand
- Revenue derived from un-auditable data sources
- Difficulty in tracking inventory
- A Hard to get real time operational information

But what is wrong with spread sheets?

DBIIS

- Research has repeatedly shown that an alarming proportion of corporate spreadsheet models are not tested to the extent necessary to support directors' fiduciary, reporting and compliance obligations,"
- A simple spreadsheet error cost a firm a whopping \$24 million. The mistake led to TransAlta, a big Canadian power generator, buying more US power transmission hedging contracts in May at higher prices than it should have.
- Kodak spokesman Gerard Meuchner said the hefty \$11 million severance error was traced to a faulty spreadsheet.





Integration is key

Real time, accurate and auditable data



TMS in the IT landscape

DBIS



with the



Weighing systems









Hard to get data

Mobile/Bar Codes/RFID











DBIS USING TMS SYSTEMS RESULTS IN

All users sharing and benefitting





stilles and

TMS Functionality

DBIIS

- Manage reception, storage and delivery
- **1** Interface to weighing and automation equipment
- Provide real time overview of inventory tonnage and position
- Provide real time overview of discharge and loading progress
- Provide real time overview of delays and variances
- **1** Provide accurate, error free information with provable compliance to QA
- Configurable to meet the requirements of all bulk and break bulk commodities



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DBIS COMMTRAC TMS IN DETAIL





with the

activities and their impact upon future events DBIS Committee Terraral Management System (LAD) 🙀 File Process Management Elsos Control Break Bulk Juli Control Tevancial Layline Muniter Reporting UTU 10 pri i 👽 i Alama 🖬 🍸 Berth Scheduler General Filters. Data range Data Villa Diver Search Calmenter Day and Hour year Three Months * Set date range Select Resource Type (M) Select Resource Y Smith Contract W. Sherbahi C. Lock C3 + Gol Felet Connects/ M. Search by Suban. M . Go to Today! ... Disable Rafresh **Resources Section Scheduling Section** w.16 Apr 2013 Name Set 13 Apr Mon 15 Apr Wed 17 Apr Thu 18 Apr Fri 19 Apr Sat 20 Apr Sun 21 Apr Mon 22 Apr Tue 23 Apr Fri 12 Apr Sun 14 Apr Tue 15 Apr MV Grand Liberry 0 1761 4800 Main Berth HMS ARK ROYAL · Outer Berth 5/13/00005 Export No.: Unassigned Vesse Progress. 0% Calculated Loading: 8.79 Topler 1 Loading: 1650 Topler 2 Berth: Main Berth Tonnage to Load: 14500 Unselfored Train Tonnage Loaded: Remaining Tonnage: 14500 ETA: 18-04-2013 14:00:17 1 4 1 ETD: 21-04-2013 06:15:17 ATA: **Detailed View** ECT: 18-04-2013 22:50:00 Pastures. Iron Ore Grade 1, Connodites: - Return to grid ... JP View conflicts ... MV Caspian Prince Magnetite Customer: Timco Resources 5 Gantt Sectio Vessel Status: On Route LayCan Starts 18-04-2013 14:43:00 Fnish Commod Resource Name Tonnage Share 10:00 LayCan End: 0.00 1:00 2:00 3,00 4:00 5.00 6:00 7:00 24 9.00 21-04-2013 14:43:00 16-00 17:00 18:00 10-05-2013 11:37:24 09-04-2013 02:00:57 Planned Step - 0 # 011M1 West 5000 09-04-2013 13:25:36 09-04-2013 16:25:36 Jon One I 09-04-2013 13:25:36 09-04-2013 17:25:36 Iron One i # 011M2 East 5000 DUTM2 Fast Artual Step 09-04-2013 02:00:57 10-05-2013 11:37:24 09-04-2013 13:25:36 09-04-2013 13:50:36 111M1 West # 111M1 Wart 10000 Jron One C create a look forward 1 4 plan of cargo arrivals • Create and save multiple Gantz-Chart Conflicts End Point Occupancy Commodity Balance Vehicle and departures at the leads. scenarios then choose the terminal allow stock most effective forecasting 19

Real-time view of current

DBIIS PLANNING



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25/11/2013

All the vessel data and documentation is stored in the system

DBIIS WHEN A SHIP ARRIVES

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DBIS REAL TIME PROCESS VISUALISATION

As the vessel is unloaded the system updates in real time using data gathered from the automation layer

Import Vessels				
Summary Attributes				
Planned Steps Actual Steps Graphical Status Remaining				
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DBIS EVENT LOGGING

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DBIIS PERFORMANCE ANALYSIS

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DBIIS MONITORING VESSEL AGAINST CONTRACT TERMS

Here the data is collated with the contractual terms to provide a real time view of performance:

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1/00003	MV T	TING TONG			20000.000	20000	000.	0.00	
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Pre defined process rules ensure that stock cannot be placed in or removed from the wrong storage areas

DBIIS TASK PLANNING

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Stock Overviews

DBIS COMMTRAC IN DETAIL



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DBIS TRUCK AND RAIL MANAGEMENT

CommTrac controls weighing functions and automatically acquires the data ensuring stable weighing and removing human error

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DBIIS RAIL CAR MANAGEMENT

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DBIS AUTOMATIC BILLING



CommTrac Handles various tax types

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DBIS STAKEHOLDER WEB VIEWER

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BULK TERMINAL - SALDANHA DUAL SHIPLOADING DAILY REPORT

BTS - Printed at - 23-Nov-2013 21.05

VESSEL NO	VESSEL NAME	READY FOR		FIRST ORE	DRAFT COMPLETE	DRAFT CHECK	DRAFT SURVEY
16	MV Rhubarb	CUSTOMER READY	BULK TERMINAL	19-Nov-2013	19-Nov-2013 15:46	14	
		19-Nov-2013 09:00	19-Nov-2013 09:16	09:30			

Ship Loader 1

Department	Time Start	Time End	Duration	System	Events	Remarks
SHIP	18-Nov-2013 09:15	18-Nov-2013 09:15	0	Ship Loader 1	Start	
PLANNED STOPPAGE	18-Nov-2013 11:10	18-Nov-2013 12:30	80	Stacker_Reclaimer_SR1	Maintenance	
MECHANICAL	18-Nov-2013 14:30	18-Nov-2013 15:45	75	Stacker_Reclaimer_SR3	Breakdown	
KUMBA PENALTY	19-Nov-2013 01:30	19-Nov-2013 01:42	12	Stacker_Reclaimer_SR2	POSITIONING	Positioning H4 to B4

VESSEL INFORMATION		LOADING RATES			BULK TERMINAL		EXTERNAL		BT LOAD TIME		DEVIATION:	
	6 770	Hre	GROSS RATE		Tob	Department Name	Duration	Department	Duration	PLAN	0.000	100.00 %
TOTAL LOADING TIME	0.770	1113	GROSSINATE		1 pil	MECHANICAL	75.000	KUMBA PENALTY	12.000	ACTUAL	6.770	
TONNAGE LOADED	2500.000	Tons	BT RATE	23.173	Tph	PLANNED	80.000	TOTAL DELAYS	12.000	Production	6,770	
SHORESCALE	2635.000	Tons	NET LOADING RATE		Tph	Total Delays	155,000					

LOADING OTHER VESSEL 0

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LOADING RATES S	CUSTOM		
GROSS RATE	369.280	TPH	Kumba HR
BT RATE	0.000	TPH	
NET LOADING RATE	202.280	TPH	
TONNAGE LOADED	2500.000	Tons	CUSTO
TOTAL LOADING TIME	50.000	Hrs	Kumba TON
1	1		

CUSTOMER LOADING TIMES			
Kumba HRS	50.000		
CUSTOMER TO	NNAGES		

DBIIS AUTOMATIC REPORTS

BTS Performance Figures (Corridor Dashboard)

For the period from 24-Jun-2014 00:00 to 14-Jul-2014 23:59

DBIS REPORTS



TRANSNEL

Trains					
Total No. Sections	269	Count			
Off Loading Time	29727	Minutes			
SR Positioning Time	2117	Minutes			
Off Loading Time - SR Positioning Time	27610	Minutes			
Average Section Time	110	Minutes			
Demand Availability	87.51	%			
Total Tonnes Unloaded	3055953	Tonnes			

Vessels				
Total No. Vessels	20	Count		
Dual Loaded (Dual vs Single)	18	90.00 %		
Direct Loading	12	Count		
Direct Loading Tonnes	222504	7.32 %		
Single Loading Hours	36.72	Hours		
Single Loading BT Rate	5719	TPH		
Single Loading Volume	174882	Tonnes		
Dual Loading Hours	381.45	Hours		
Dual Loading BT Rate	8624	TPH		
Dual Loading Volume	2865623	Tonnes		
Total Tonnes Loaded	3040505	Tonnes		
Avg. Time between Customer Ready and BTS	0.78	Hours		
BT Rate	8334	TPH		
Total Maintenance Delays	35.07	Hours		
Demand Availability	91.61	%		
Berth Utilisation	40.80	%		

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KPIs Business improvement

DBIS MEASURE AND IMPROVE

For KPIs to be effective they need to reflect the goals of the business

- ✓ | A KPI should echo an organisational goal
- ✓ I It should be decided by management
- ✓ I It creates understanding on all organisational levels
- ✓ I It is based on *real* data
- ✓ It should be easy to understand
- It should lead to action
- ✓ It should improve performance



DBIS KPIREPORTS





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DBIS KPIREPORTS







Conclusions Business improvement

DBIS

Key benefits

Saving costs

- ✓ | Reduced demurrage costs
- Reduced admin costs
- Prevention of cross contamination
- ✓ Prevention of paper and real stock losses
- ✓ | Timely decision making based on valid information

New business opportunities

- Better customer service and information
- Increased capacity through stockyard optimisation and higher efficiency
- ✓ | Outperforming competitors
- Optimised decision making processes

Business Function	Minimum	Best Case
Reduce Demurrage Costs	\$50,000	\$100,000
Reduce Pilferage and Wasteage	\$0	\$0
Reduce Administrative Costs	\$81,250	\$162,500
Improving Operational Performance	\$0	\$50,000
Reduce claims by reducing Human Error	\$20,000	\$20,000
Increase revenue by providing correct and transparent basis for		
invoicing loaded tonnage, rent etc.	\$0	\$0
Total	\$151,250	\$332.500

DBIS BUSINESS CASE EXAMPLE



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Example 1 Image: Stoppages Working Time 24-7 Stoppages @800TPH AVE Total Discharged 15,360 Tonnes Example 2 S% Improvement Working Time 24-7 Working Time 21.16 Hours Stoppages

IMPROVING OPERATIONS IMPROVES PROFIT

DBIS

In theory, at 60% occupancy, this would create the capacity to discharge an additional 528,666 tonnes per year. If the profit on discharging vessels was 50 cents per tonne this would generate \$264.333.00 in additional profit

This is theoretical but the principle is clear; small incremental performance improvements can radically improve the bottom line of the business



Using Integrated Systems allows operators reduce costs and improve operational effectiveness

DBIS CONCLUSION

Systems are only truly effective if an integrated approach is used to create an optimal architecture and a user friendly environment

Small gains in productivity or space utilisation can create large improvements to the financial bottom line



Thank you

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